

**Report on remuneration of
the Management Board
members and of the
Supervisory Board
members of BNP Paribas
Bank Polska S.A. for 2025**



Table of Contents

1	
1.	Introduction..... 3
2.	Total remuneration amount of the members of the Bank's Supervisory Board 4
3.	Remuneration of members of the Bank's Management Board 5
a.	Fixed remuneration..... 5
b.	Variable remuneration..... 5
i.	Compatibility of the variable remuneration with the adopted Remuneration Policy and its impact on the Bank's long-term performance 5
ii.	Terms and condition of the allocation and acquisition of the right to variable remuneration and payment thereof..... 5
iii.	Rules of allocation of variable remuneration 6
iv.	Financial instruments granted or offered and the main conditions for exercising the rights from these instruments..... 7
v.	Options to prevent vesting of variable remuneration components or demanding return of variable remuneration..... 10
c.	Additional benefits..... 10
d.	Total remuneration amount 11
4.	Pecuniary and non-pecuniary benefits for the immediate family members of the Bank's Supervisory Board members and Management Board members..... 11
5.	Changes in average remuneration and basic financial results of BNP Paribas Bank Polska S.A. over the years 2020-2025 12
6.	Remuneration from entities belonging to the same group 13
7.	Summary 13

1. Introduction

This Report has been prepared in compliance with legal regulations on remuneration in public companies, pursuant to Article 90g of the Act on Public Offering, Conditions Governing the Introduction of Financial Instruments to Organized Trading System, and on Public Companies of 29 July 2005.

The Supervisory Board of the Bank has prepared for the first time the Remuneration Report for the years 2019-2020. This Remuneration Report for 2025 is the sixth report of this type.

On April 15, 2025, the Ordinary General Meeting, by resolution No. 32, gave a positive opinion on the report on the remuneration of Members of the Supervisory Board and the Management Board for 2024 presented by the Supervisory Board.

This Report is a comprehensive review of the remuneration due and received by individual members of the Management Board and Supervisory Board of BNP Paribas Bank Polska S.A. (hereinafter: "the Bank") in the year 2025, awarded in accordance with the Remuneration Policy for members of the Supervisory Board of the BNP Paribas Bank Polska S.A. and the Policy of Remuneration for Persons Having Material Impact on the risk profile of BNP Paribas Bank Polska S.A. (hereinafter together: the "Remuneration Policy") applicable in the Bank. The Remuneration Policy meet the requirements resulting from the provisions including, among others, the Act of August 29, 1997 - Banking Law, the Regulation of the Minister of Finance, Funds and Regional Policy on the risk management system and internal control system and remuneration policy in banks, dated June 8, 2021 and the Directive (EU) 2019/878 of the European Parliament and of the Council of May 20th 2019 amending Directive 2013/36/EU as regards exempt entities, financial holding companies, mixed financial holding companies, remuneration, supervisory measures and powers, and capital preservation measures (CRD V).

In order to ensure uniform and lawful conditions for the acquisition of the right to remuneration and its payment, the members of the Bank's Management Board and Supervisory Board are paid remuneration in observance of the principle of adequacy to the function performed, the scale of operations, the complexity of the organizational structure and the complexity of the Bank's activities. The remuneration of the members of the Management Board also takes into account the respective ratio of fixed remuneration to variable remuneration.



2. Total remuneration amount of the members of the Bank's Supervisory Board

Remuneration rules of Bank's Supervisory Board members are regulated by Remuneration Policy for the members of the Supervisory Board of the BNP Paribas Bank Polska S.A. adopted by Resolution No 9 of the Extraordinary General Meeting of Shareholders on 17th June 2021, amended by resolution no. 6 of the Extraordinary General Meeting of January 4, 2022.

The current level of remuneration of the Supervisory Board members was determined by Resolution No. 35 of the Ordinary General Meeting of BNP Paribas Bank Polska S.A. of 15 April 2025.

Remuneration of the Supervisory Board members is determined adequately to the function held and also to the scale of activity, complexity of the organizational structure and degree of complexity of the Bank's activity. The amount of remuneration for members of the Bank's Supervisory Board is determined by a resolution of the Bank's General Meeting.

The Bank does not grant or pay any variable remuneration or non-salary benefits to members of the Supervisory Board.

A member of the Bank's Supervisory Board shall be entitled to a fixed monthly remuneration for each calendar month of performing his/her function in the Supervisory Board as well as to reimbursement of costs related to participation in the work of the Supervisory Board, in particular costs of travel, accommodation and meals, pursuant to the rules valid at the Bank. Remuneration is paid out to the Supervisory Board member irrespective of the frequency of meetings convention, independent of his/her attendance in the Bank's Supervisory Board meetings.

A Bank's Supervisory Board member may resign from his/her remuneration.

A member of the Supervisory Board of the Bank who is at the same time employed in any entity of the BNP Paribas Group is not entitled to remuneration for performing the function of a member of the Bank's Supervisory Board.

Remuneration of the members of the Bank's Supervisory Board paid in 2025 is presented in the table below:

PLN thousand	Date of function performance		Remuneration for work in the Supervisory Board ¹	Deferred variable remuneration due to previous membership in the Management Board	
	from	to		Cash part	Issued shares ²
Lucyna Stańczak-Wuczyńska	01.01.2025	31.12.2025	590		
François Benaroya	01.01.2025	31.12.2025			
Jean-Charles Aranda	01.01.2025	31.12.2025		49	148
Małgorzata Chruściak	01.01.2025	31.12.2025	296		
Sophie Heller	01.01.2025	31.12.2025			
Monika Kaczorek	01.01.2025	31.12.2025	309		
Bożena Leśniewska	15.04.2025	31.12.2025	120		
Vincent Metz	01.01.2025	31.12.2025			
Piotr Mietkowski	01.01.2025	31.12.2025			
Khatleen Pauwels	01.01.2025	31.12.2025			
Jacques Rinino	01.01.2025	31.12.2025	284		
Mariusz Warych	01.01.2025	31.12.2025	372		
Total			1 971	49	148

¹ applies only to remuneration for work in the Supervisory Board.

² value determined on the basis of the fair value of the shares in accordance with z IFRS 2.



3. Remuneration of members of the Bank's Management Board

a. Fixed remuneration

Fixed remuneration is paid with the frequency and in the amount specified in the employment contract. Payment of fixed remuneration shall be obligatory, unless special circumstances occur, as provided for in the relevant agreement, internal document of the Bank or generally applicable legal regulations.

In particular, fixed remuneration shall be:

- a. monthly salary identified in the employment contract;
- b. additional allowances paid based on relevant provisions of the Labour Law.

The amount of fixed remuneration is intended to reflect the level of professional experience and seniority and does not provide an incentive to accept excessive risk and is therefore not linked to performance.

b. Variable remuneration

i. Compatibility of the variable remuneration with the adopted Remuneration Policy and its impact on the Bank's long-term performance

The rules for remunerating members of the Bank's Management Board are governed by the Remuneration Policy for persons having a significant impact on the risk profile of BNP Paribas Bank Polska S.A. adopted by resolution no. 38/2023 of 9 May 2023.

The purpose of the Remuneration Policy is to support correct and effective risk management in the Bank, to specify the basic rules according to which the remuneration of the members of the Bank's Management Board is allocated and paid, to encourage them to achieve their objectives by applying appropriate remuneration categories, including performance-related remuneration, and to ensure that the members of the Bank's Management Board are not encouraged to take excessive and inadequate risks.

The amount of the variable remuneration depends directly or indirectly on the performance (i.e. achievement of financial and non-financial objectives) of the members of the Management Board of the Bank and the business performance of their business areas and the Bank as a whole. The deferral of part of the remuneration and the payment of part of the remuneration in a financial instrument constitute a mechanism that links the members of the Management Board of the Bank to the long-term performance and interest of the Bank. The amount of remuneration of the Bank's Management Board member supervising the Risk Area, in order to ensure adequate independence for the control function, is not dependent on the Bank's financial performance. Mechanisms to reduce the payment of awarded deferred remuneration due to events having a negative impact on its safe management and business performance also contribute to this objective.

ii. Terms and condition of the allocation and acquisition of the right to variable remuneration and payment thereof

Members of the Bank's Management Board can acquire the right to variable remuneration only based on and in line with the Remuneration Policy and the regulations/rules adopted on its basis.

A member of the Management Board of the Bank shall acquire the right to variable remuneration and it shall be paid only if this does not adversely affect the financial situation of the entire Bank and is justified on the basis of the results of the Bank and the member of the Management Board concerned.

In particular, variable remuneration shall be:

- a. remuneration depending on performance, including non-pecuniary remuneration in the form of the Bank's Shares and remuneration in cash form;
- b. sign-on bonus;
- c. buy-out bonus;
- d. rewards;
- e. severance payments and similar benefits paid based on generally applicable law provisions.

Variable remuneration comprises a deferred part and a non-deferred part. At least 50% of the deferred part and non-deferred part of variable remuneration shall be granted in the form of a financial instrument namely Bank's shares (acquired through execution of rights arising from subscription warrants), while the remaining part of the deferred part and non-deferred part of variable remuneration shall be granted in cash. The deferred part of variable remuneration is split into equal parts, according to the number of years of the deferral period.

Variable remuneration in the annual amount not exceeding PLN equivalent of EUR 50.000 and one-third of total annual remuneration of the Management Board Member shall not be subject to deferral and shall be paid fully in cash. In the event of an allocation of variable remuneration exceeding above mentioned values than the variable remuneration shall subject to deferral. The deferral period lasts five years for Senior management, and at least four years and maximum five years for employees other than Senior management. In the event of an allocation of variable remuneration exceeding a particularly high amount (PLN 2 million), the deferred part shall not be lower than 60% of the variable remuneration. The PLN equivalent of the amounts expressed in euro are calculated according to the average euro exchange rate announced by the National Bank of Poland, in force on the last business day of the year for which Variable Remuneration is granted.

With respect to the remuneration of the members of the Management Board of the Bank, all final remuneration decisions, including decisions on the allocation of the variable remuneration, the vesting of the right to deferred variable remuneration and its payment, as well as the application of mechanisms to adjust this remuneration ex post, are at the competence of the Supervisory Board of the Bank (upon recommendation of the Remuneration Committee).

iii. Rules of allocation of variable remuneration

The amount of the variable remuneration shall be determined on the basis of the Bank's performance as a whole, the performance of the business area and the individual work performance, and shall be subject to change in line with such performance. It is also possible not to grant a member of the Management Board of the Bank a variable remuneration.

The Bank's performance adopted to determine the variable remuneration takes into account:

- a. revenues;
- b. operating costs;
- c. Bank's cost of risk;
- d. tax load;
- e. cost to income (C/I) ratio and return on equity (ROE);
- f. cost of capital and liquidity risk in the long term.

The results of performance evaluation are referred to the level of budget execution of the Bank. The individual performance of the members of the Bank's Management Board is evaluated after the end of each year. Such an evaluation shall in particular take into consideration an annual compliance and risk management assessment performed in accordance with a separate procedure functioning at the Bank.



The individual allocation of variable remuneration and acquisition of the right to such remuneration in the full amount by members of the Bank's Management Board shall depend on receiving a score at a minimum adopted level for each year in each of the areas being assessed. Obtaining a lower score may lead to a reduction in the amount of the variable remuneration allocated or the variable remuneration which will be allocated to the member of the Management Board.

Members of the Bank's Management Board have the following categories of objectives:

- a. financial and non-financial;
- b. goals set for the Bank or goals set by the Bank for the business area of the Management Board member;
- c. other goals set by the Bank.

Objectives are set individually for each member of the Bank's Management Board, taking into account:

- a. adjustment of these goals to the Bank's risk profile;
- b. possibility of using risk adjustment mechanisms;
- c. principles of transparency and openness.

For members of the Bank's Management Board, the criteria are reviewed by the Remuneration Committee and approved by the Bank's Supervisory Board.

Criteria described above are used into KPIs for Bank's Management Board members for 2025, according to the table below.

KPI	CEO	CRO	Board Members (business lines)	Board Members (support functions)
Bank strategic financial KPIs (ROE net, Net profit, NBI, C/I, New production of sustainable financing)	50%	0%	30%	30%
Other Strategic goals	50%	100%	40%	70%
Area specific measures (only for business lines)	0%	0%	30%	0%

During the evaluation of the accomplishment of targets by members of the Bank's Management Board, the above categories of goals shall be taken into account, subject to the risk level related to their performance.

iv. Financial instruments granted or offered and the main conditions for exercising the rights from these instruments

The right to the variable remuneration in the form of the Bank's Shares is granted by giving subscription warrants to the Bank's Management Board member in the number corresponding to the number of shares which the Bank's Management Board member is entitled to acquire. The variable remuneration in the form of the Bank's shares is paid, i.e. the Bank's shares are acquired by way of exercising rights from subscription warrants, after the lapse of the retention period. The number of subscription warrants given to the Bank's Management Board member to enable them to exercise their right to acquire the Bank's shares which constitute a part of the variable remuneration, equals the number of the Bank's shares allocated to the Management Board member, i.e. one subscription warrant entitles to the acquisition of one share of the Bank. The shares will be acquired only for cash contributions, at the issue price corresponding to their nominal value and amounting to PLN 1 (one) per 1 (one) share.

The Bank's Management Board member can exercise the right from each acquired subscription warrant, until 30 September of a year after the lapse of the retention period. Rights from subscription warrants are exercised by way

of a declaration addressed to the Bank under the rules determined in the Code of Commercial Partnerships and Companies.

The remuneration of the members of the Management Board of the Bank granted and paid in the form of financial instruments – actual shares of the Bank – in 2025, is shown in the table below:



First name and surname	Year for which the variable remuneration was granted	Conversion price per instrument	Awarded (March 2025)	Exercised in 2025	Exercising price ³	Instrument type
Przemysław Gdański	2020	69,42	-	1 199	68	warrants / shares
	2021	73,35	1 317	1 317	75	warrants / shares
	2022	48,55	1 990	1 990	50	warrants / shares
	2023	99,12	1 132	3 774	103	warrants / shares
	2024	99,39	3 764	-	-	warrants / shares
Andre Boulanger	2020	69,42	-	505	68	warrants / shares
	2021	73,35	764	764	75	warrants / shares
	2022	48,55	783	1 566	50	warrants / shares
	2023	99,12	416	3 118	103	warrants / shares
	2024	99,39	3 200	-	-	warrants / shares
Wojciech Kemblowski	2020	69,42	-	456	68	warrants / shares
	2021	73,35	328	328	75	warrants / shares
	2022	48,55	495	495	50	warrants / shares
	2023	99,12	320	2 392	103	warrants / shares
	2024	99,39	2 447	-	-	warrants / shares
Volodymyr Radin	2020	69,42	-	168	68	warrants / shares
	2021	73,35	124	124	75	warrants / shares
	2022	48,55	207	207	50	warrants / shares
	2023	99,12	115	865	103	warrants / shares
	2024	99,39	1 887	-	-	warrants / shares
Piotr Konieczny	2023	99,12	61	455	103	warrants / shares
	2024	99,39	1 510	-	-	warrants / shares
Magdalena Nowicka	2021	73,35	274	274	75	warrants / shares
	2022	48,55	392	392	50	warrants / shares
	2023	99,12	230	1 726	103	warrants / shares
	2024	99,39	1 736	-	-	warrants / shares
Agnieszka Wolska	2021	73,35	82	82	75	warrants / shares
	2022	48,55	454	454	50	warrants / shares
	2023	99,12	255	1 907	103	warrants / shares
	2024	99,39	2 114	-	-	warrants / shares
Małgorzata Dąbrowska	2024	99,39	1 208	-	-	warrants / shares

³ value determined on the basis of the fair value of the shares in accordance with IFRS 2.

v. Options to prevent vesting of variable remuneration components or demanding return of variable remuneration

The variable remuneration is subject to assessment and adjustment mechanisms in order to adopt a risk profile appropriate to the Bank's long-term business strategy and to align the variable remuneration with the risk profile, the individual performance achieved and the Bank's performance, as well as to secure compliance with the rule of not rewarding poor performance. To this end, in accordance with the Remuneration Policy, the Bank applies ex ante and ex post mechanisms, including the malus mechanism (an adjustment mechanism applied to all or part of the variable remuneration, consisting in the possibility of withholding, reducing or denying the payment of the deferred part of the variable remuneration).

In 2025, no events were identified that could result in malus clauses being applied to any Management Board member.

The Remuneration Policy does not provide for the possibility of claiming back the variable remuneration components of the members of the Management Board. No such demand was filed during the period covered by this report.

c. Additional benefits

The members of the Management Board of the Bank may be covered by the following additional benefits:

- a. life insurance;
- b. medical care package;
- c. employee capital plans (PPK);
- d. use of company car for business and private purposes;
- e. housing allowance;
- f. coverage or reimbursement of costs incurred in connection with the secondment to work in Poland;
- g. coverage of costs of private travel to the seconding country for the member of the Management Board and family members residing in Poland (at a specified frequency);
- h. coverage of costs of children's school attendance,
- i. one-off allowance related to the change of workplace;
- j. other benefits set out in their employment contracts.

Additionally, the Bank covers the costs of the D&O insurance policy in order to protect the member of the Management Board against claims.



d. Total remuneration amount

The remuneration paid to the members of the Management Board of the Bank consists of fixed remuneration, variable remuneration and additional benefits and is determined based on the objectives described in the Remuneration Policy.

Remuneration of the members of the Bank's Management Board paid in 2025 is presented in the table below:

First name and surname	Function performance term		Base remuneration	Variable remuneration paid in the year	Issued shares ⁴	Additional benefits	Total	Ratio of the variable components of remuneration to the fixed component of remuneration
	from	to						
Przemysław Gdański	01.01.2025	31.12.2025	3 070	679	669	185	4603	41%
André Boulanger	01.01.2025	31.12.2025	1 262	453	490	213	2 418	64%
Małgorzata Dąbrowska	01.01.2025	31.12.2025	964	120	-	129	1 213	11%
Wojciech Kemblowski	01.01.2025	31.12.2025	1 490	323	327	144	2 284	40%
Piotr Konieczny	01.01.2025	31.12.2025	1 218	239	47	124	1 628	21%
Magdalena Nowicka	01.01.2025	31.12.2025	1 345	234	219	166	1 964	30%
Volodymyr Radin	01.01.2025	31.12.2025	1 465	218	119	106	1 908	21%
Agnieszka Wolska	01.01.2025	31.12.2025	1 394	263	225	142	2 024	32%
Total			12 208	2 529	2 096	1 209	18 042	34%

⁴ value determined on the basis of the fair value of the shares in accordance with z IFRS 2

4. Pecuniary and non-pecuniary benefits for the immediate family members of the Bank's Supervisory Board members and Management Board members

No pecuniary or non-pecuniary benefits were granted or paid to the immediate family members of the Bank's Supervisory Board members in 2025.

All components of remuneration, which include benefits relating to the entire family of individual members of the Management Board, are included in the additional benefits shown in the Report section: *Remuneration of members of the Bank's Management Board*.

The Bank has granted pecuniary and non-pecuniary benefits⁵ to the immediate family members of the Company's Management Board members indicated below, the total amount of which is shown in the table below (in PLN thousand):

First name and surname	2025
Przemysław Gdański	9
André Boulanger	-
Małgorzata Dąbrowska	9
Wojciech Kemblowski	9
Piotr Konieczny	9
Magdalena Nowicka	-
Volodymyr Radin	9
Agnieszka Wolska	9

⁵ cash and non-cash benefits include the financing of additional medical care.

5. Changes in average remuneration and basic financial results of BNP Paribas Bank Polska S.A. over the years 2020-2025

Remuneration for serving on the Supervisory Board in PLN thousand (excluding part of the remuneration for prior service on the Bank's Management Board):

PLN thousand	2020	2021	2022	2023	2024	2025
Average⁶	276	208	272	271	262	329
Variation compared to previous year	7%	-25%	31%	0	-3%	26%

⁶ applies to the remuneration of all members of the Supervisory Board in a given reporting year receiving remuneration on this account.

Remuneration for performing the function of a member of the Management Board of the Bank in PLN thousand:

PLN thousand	2020 ⁸	2021 ⁸	2022 ⁸	2023 ⁸	2024 ⁸	2025 ⁸
Average⁷	1 818	1 674	2 045	2 081	2 172	2 255
It's a change as compared to the previous year	18,4%	-7,9%	22,2%	1,8%	4,4%	3,8%

⁷ applies to the remuneration of all members of the Management Board performing their function in the reporting year.

⁸ remuneration paid for the time of serving on the Management Board.

Remuneration for employees who are not members of the Bank's Management and Supervisory Boards:

PLN thousand	2020	2021	2022	2023	2024	2025
Average⁹	88,4	93,7	106,5	121,4	134,6	142,8
Variation compared to previous year	7,5%	6,0%	13,6%	14,0%	10,9%	6,1%

⁹ the product of 12 and the average base salary as at the last day of the year of persons who are employees as at the last day of the year, converted to full-time employment, without the Management Board and persons with less than 0.5 full-time working hours.

Financial results of the BNP Paribas Bank Polska S.A. Capital Group:

PLN million	2020	2021	2022	2023	2024	2025
Gross profit	1 111	616	872	1 763	2 954	3 750
Net profit	733	176	441	1 013	2 358	3 058
Cost/income (C/I) ratio	53,3%	52,9%	56,8%	42,5%	43,2%	41,2%
Total income	4 705	4 809	5 352	7 283	7 753	8 185
Total costs	-2 506	-2 544	-3 038	-3 096	-3 352	-3 369
Total assets	119 577	131 777	150 109*	161 026	167 540	180 725

* in connection with the change made from January 1, 2023, in accordance with IFRS 9, in the method of recognizing the impact of legal risk arising from court proceedings regarding mortgage loans in CHF, the value has been restated.

Detailed information on the financial results of the Capital Group for 2025 are in the Consolidated financial statements of BNP Paribas Bank Polska S.A. Group for the year ended 31st December 2025 and in the Report of the Management Board on the activities of BNP Paribas Bank Polska S.A. in 2025).

6. Remuneration from entities belonging to the same group

Pursuant to the policy of the group, in 2025 members of the Bank's Management Board and Supervisory Board have not been granted and paid remuneration for performing their functions in entities belonging to BNP Paribas Bank Polska S.A. group.

7. Summary

This Report has been prepared in compliance with the regulations on remuneration in public companies, pursuant to Article 90g of the Act on Public Offering, Conditions Governing the Introduction of Financial Instruments to Organized Trading System, and on Public Companies of 29 July 2005 and with the Remuneration Policy for the members of the Supervisory Board of the BNP Paribas Bank Polska S.A. and the Policy of Remuneration for Persons Having Material Impact on the risk profile of BNP Paribas Bank Polska S.A.

This Report has been assessed by a statutory auditor with respect to information contained therein as required under Art. 90g sec. 1–5 and 8 of the Act on public trading.

